

Sustainable Development Select Committee Agenda

Thursday, 11 July 2013
7.00 pm, Committee Room 1
Civic Suite
Lewisham Town Hall
London SE6 4RU

For more information contact: Timothy Andrew (Tel: 0208 31 47916)

Part 1

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Sustainable Development Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Thursday, 11 July 2013.

Barry Quirk, Chief Executive
Tuesday, 2 July 2013

Councillor Liam Curran (Chair)	
Councillor Suzannah Clarke (Vice-Chair)	
Councillor Obajimi Adefiranye	
Councillor John Bowen	
Councillor Julia Fletcher	
Councillor Ami Ibitson	
Councillor Mark Ingleby	
Councillor Marion Nisbet	
Councillor Sam Owolabi-Oluyole	
Councillor Eva Stamirowski	
Councillor Alan Hall (ex-Officio)	
Councillor Kevin Bonavia (ex-Officio)	

MINUTES OF THE SUSTAINABLE DEVELOPMENT SELECT COMMITTEE

Wednesday, 22 May 2013 at 5.00 pm

PRESENT: Councillors Liam Curran (Chair), Suzannah Clarke (Vice-Chair), Ami Ibitson, Mark Ingleby and Sam Owolabi-Oluyole and Alan Hall

APOLOGIES: Councillors Obajimi Adefiranye, Julia Fletcher and Marion Nisbet

ALSO PRESENT: Timothy Andrew (Scrutiny Manager) and Brian Regan (Planning Policy Manager)

1. Minutes of the meeting held on 01 May 2013

In relation to the minute for item 7 (business development review) Councillor Ingleby noted that he had raised the importance of partnership work with Goldsmiths as well as the Council's interaction with the tertiary sector in developing training and employment opportunities in the creative industries.

Members agreed that the change should be noted and-

Resolved: to accept the minutes of the meeting held on 01 May 2013 as an accurate record of the meeting, subject to the minor amendment noted by Councillor Ingleby.

2. Declarations of interest

Councillor Ingleby declared an interest under item 3 as the Chair of Grove Park nature reserve.

Councillor Ibitson declared an interest under item 4 as an employee of the Greater London Authority.

3. Development management local plan

Brian Regan, Planning Policy Manager introduced the report. The key points to note were:

- The development management local plans fitted within the wider planning policy framework. At the top of the framework was the London Plan, then the Council's Core Strategy (which was adopted in 2011). The development management plans fitted around the objectives of the core strategy and provided policy direction on issues local of importance.
- Following from the Committee's work on local pubs, the development management policy relating to pubs may be of particular interest to Members.
- There had been a significant decline in the number of pubs in the past ten years. The new policy was designed to protect the borough's remaining viable pubs.
- There had been consultation with the community as part of the development of the new policies.

- Issues raised through the consultation had been incorporated into the development of the new plans.
- Three Member briefing sessions had been held for Councillors to input into the development of the plans.
- The economic viability test for pubs set a new standard for protection of pubs – ensuring that owners had to market a pub for 36 months before it could be considered for conversion.
- The pubs policy also set a new standard for the robustness of the evidence required to convert a pub for residential use.
- By making the pubs policy part of its development management policies, Lewisham had created a stronger protection for pubs than authorities that had included their pub protection policies as supplementary planning guidance.
- The recommendations from the Committee's 'preserving local pubs' review relating to the use of community spaces in pubs had been taken forward. Pubs in the borough were being invited to add their community spaces to the Council's register of venues for hire.
- The Baring Hall hotel, a pub, was the first building in the borough to be added to the register of assets of community value.
- As requested, planning conservation officers had re-visited the register of locally listed buildings. Of the 93 pubs in the borough, officers had assessed 20 pubs and recommended that they be added to the local list. The remaining pubs would be evaluated in phases.

In response to questions from the Committee, Brian Regan advised that:

- If the Mayor and Cabinet approved the development management policies they would be submitted to the full Council for approval before further public consultation and assessment by an independent examiner.
- A small number of objections had been received about the policies but none of them related to the fundamental 'soundness' of the plans being put forward.
- There was a formal process for dealing with serious objections as part of the examination by the planning inspector.
- It was anticipated that the final agreement on the new policies would happen in December 2013/January 2014. Nonetheless, if Council approved the policies they would have an immediate formal weight in planning decisions.
- Liz Dart's team (Community and Cultural Development) were responsible for administering the process for registering assets of community value.
- The policies included measures to limit gambling and betting shops. However, recent government changes to permitted development rights (changes which do not require planning permission) had weakened the control the Council had to limit the proliferation of these businesses.
- Any shop could now be converted into a betting shop without planning permission.

The Committee thanked Brian Regan and-
Resolved: to note the report.

4. Emergency services review

Members discussed the emergency services review. The key points to note were:

- Further work could be carried out to assess the value of the public sector assets that had been proposed for closure.
- The Committee might need to challenge the assumptions that had been made about the development value of these assets.
- The Committee agreed to ask the following questions of officers in planning and regeneration & asset management:
 - Can the buildings be demolished?
 - Are there any designations on the buildings that would stop them from being developed (i.e listing or other conservation status)?
 - What is their potential development value?
- It was also agreed that a further request would be made to the police and fire services for further information about their assumptions on the potential usage of these buildings.
- The Committee decided that it would also investigate the potential impact of changes to emergency services on travel and transport times. The Committee agreed to ask the following questions of officers:
 - How long will it take for residents to reach Queen Elizabeth hospital in Woolwich from different parts of the borough?
 - Are there direct transport routes to the hospital?
 - What are the potential time and cost implications of the changes on residents using transport routes through the borough?
 - What consideration has been given to changing or enhancing existing transport routes?
 - Following the police station closures, how long will police officers take travelling from their bases to places of work?

The Committee agreed to request further information from officers and-
Resolved: to receive the information contained in the agenda for the review.

5. Select Committee work programme

Members discussed the work programme and-
Resolved:

- to postpone the item on street lighting and categorise it as a low priority
- to take further evidence for the emergency services review at the next meeting
- to include an item on 'building the Lenox' at a future meeting

6. Items to be referred to Mayor and Cabinet

The meeting ended at 6.30 pm

Chair: _____

Date: _____

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Agenda Item 2

Sustainable Development Select Committee			
Title	Declarations of Interest	Item No.	2
Contributor	Chief Executive		
Class	Part 1 (Open)	Date	11 July 2013

Declaration of interests

Members are asked to declare any personal interest they have in any item on the agenda.

(1) Personal interests

There are three types of personal interest referred to in the Council's Member Code of Conduct:-

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

(2) Disclosable pecuniary interests are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member's knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:-
 - (a) that body to the member's knowledge has a place of business or land in the borough; and
 - (b) either
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

(3) Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

(4) Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

(5) Declaration and Impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph (c) below applies.
- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.

- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

(6) Sensitive information

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

(7) Exempt categories

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)

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Agenda Item 3

Sustainable Development Select Committee		
Report title	Response from Mayor and Cabinet to matters referred by the Select Committee on Neighbourhood Planning	
Key decision	No	Item No 3
Contributor	Executive Director for Resources (Head of Business & Committee)	
Class	Part 1 (open)	Date: 11 July 2013

1. Summary

This report informs members of the response given at Mayor and Cabinet to a referral in respect of recommendations to the Mayor following the discussions held on the officer report “ which the Select Committee considered in March 2013.

2. Purpose of the Report

To report to members the response given at Mayor and Cabinet to recommendations made by the Select Committee on March 19 2013.

3. Recommendation

The Select Committee is recommended to receive the Mayoral response to their consideration of Neighbourhood Planning.

4. Background

- 4.1 The Mayor considered the attached report entitled ‘Response to Sustainable Development Select Committee on Neighbourhood Planning’ at the Mayor & Cabinet meeting held on June 19 2013.

5. Mayoral Response

- 5.1 The Mayor received an officer report and a presentation from the Deputy Mayor and the Head of Planning.
- 5.2 The Mayor resolved that the response on neighbourhood planning, including the preparation of a further report on the neighbourhood planning process, be approved and submitted to the Sustainable Development Select Committee.

BACKGROUND PAPERS

Mayor & Cabinet minutes June 19 2013

If you have any queries on this report, please contact Kevin Flaherty, Head of Business & Committee, 0208 314 9327

Mayor & Cabinet		
Report Title	Response to Sustainable Development Select Committee on Neighbourhood Planning	
Key Decision	Yes	Item No.
Ward	All	
Contributors	Executive Director for Resources and Regeneration	
Class	Part 1	Date: 19 June 2013

1. Purpose

- 1.1 This report sets out the response from the Executive Director for Resources and Regeneration to the comments referred to the Mayor on the 10th April 2013 by the Sustainable Development Select Committee on neighbourhood planning.
- 1.2 On the 19 March 2013, the Sustainable Development Select Committee considered a report on neighbourhood planning. The Committee recommended that when dealing with community groups during the neighbourhood planning process, or determining applications to nominate assets of community value, Council officers should inform groups from the outset of the timescales and deadlines involved.

2. Recommendation

- 2.1 The Mayor is recommended to approve the response to the Sustainable Development Select committee on neighbourhood planning set out in this report including the preparation of a further report on the neighbourhood planning process.

4. Policy Context

- 4.1 Neighbourhood development plans once adopted are legal documents that must be considered when making decisions on planning applications. They are prepared by the local community but formally adopted after a successful referendum by the Council. Once adopted they become part of the development plan for the borough and as such are part of the Council's policy framework.
- 4.2 The Council's current policy framework includes all adopted development plans that form part of the Lewisham local development framework (LDF). The contents of this report are consistent with the Council's policy framework as in order to adopt a neighbourhood plan it must be in 'general conformity' with the

Council's Core Strategy which is the primary development plan document in the LDF.

- 4.3 This report supports the achievements of the Sustainable Community Strategy policy objective *Empowered and responsible* : where people can be actively involved in their local area and contribute to tolerant, caring and supportive local communities, and *Clean, green and liveable*: where people live in affordable, high quality and adaptable housing, have access to green spaces and take responsibility for their impact on the environment

5 Background

- 5.1 Neighbourhood planning is a new way for communities to decide the future of the places where they live. The government introduced the community right to undertake neighbourhood planning through the Localism Act 2011.
- 5.2 Neighbourhood Plans are led by local people who set out how they want their local area to develop. Neighbourhood planning is optional and not compulsory, local people set out the vision and planning policies for their own neighborhood. Neighborhood planning is intended to be about local issues rather than strategic planning issues. They must take account of national planning rules and be in 'general conformity' with the existing adopted planning framework for Lewisham. The governments aim is that they will promote sustainable development, they are not about attempts to stop development.
- 5.3 The Localism Act 2011 (part 6 chapter 3) sets out the local planning authorities responsibilities as:
- Agreeing and designating the area of the neighbourhood plan
 - Recognising/designating a neighbourhood forum
 - Providing advice and support to the neighbourhood forum in preparing the neighbourhood plan
 - Arranging and paying for an Independent Examination of the neighbourhood plan
 - Arranging and paying for a local referendum
- 5.4 The diagram below summarises the steps for a Neighbourhood Forum to take in preparing a Neighbourhood Plan and what the corresponding role of the local planning authority will be.

Neighbourhood Forum process for Neighbourhood Plan	Lewisham Council's Role
Step 1: process is started by Neighbourhood Forum	LBL must agree the application to establish the Forum and this includes agreeing the boundary of the area to be

	designated.
Step 2: draft plan is prepared	Duty to provide advice and assistance
Step 3: early community involvement	Validation of plan process and content
Step 4: Plan submitted to Council	Lewisham arrange and pay for independent examination
Step 5: Plan goes for a local referendum	Lewisham will arrange and fund the local referendum
Step 6: Plan adopted by Council	If more than 50% of those voting agree the plan the Council has a legal duty to adopt it as part of the Development Plan.

- 5.5 The Localism Act 2011 also introduces new powers for eligible local voluntary and community groups to ask the Council to list certain assets as being of value to the community. If an asset is listed and then comes up for sale, the new right will give an eligible community interest group that wishes to be treated as a potential bidder to purchase the asset 6 months to put together a bid to buy it. This right is intended to give communities an increased chance to save shops, pubs or other local facilities which are of community value.

6 Response to Sustainable Development Select Committee views

- 6.1 On the 19 March 2013, the Sustainable Development Select Committee considered a report on neighbourhood planning. The Committee recommended that when dealing with community groups during the neighbourhood planning process, or determining applications to nominate assets of community value, Council officers should inform groups from the outset of the timescales and deadlines involved.

Neighbourhood Planning

- 6.2 As set out above (paragraph 5.3) the Localism Act 2011 places a number of duties on the Council with regard to neighbourhood planning. The responsibilities of the council and the neighbourhood forum are further explained and detailed in The Neighbourhood Planning (General) Regulations 2012.
- 6.3 The Planning Service has adopted the approach of meeting with any group that express an interest in producing a neighbourhood plan to explain the process and discuss the planning issues they would like to address. In many cases the planning issues that concern local groups can be dealt with in

another more efficient way. For example, the Council is producing detailed policy guidance in the Development Management Local Plan (DMLP) and officers have met with community groups to see how neighbourhood issues can be addressed through the local plan. In some other cases a less formal planning solution might work, such as a supplementary planning document which involves a less onerous process for adoption. Yet other solutions might involve an informal urban design guidance for the local area or a project based approach to solving the problems identified. The Planning Service is flexible about the best solution to local planning issues.

- 6.4 The local groups that the planning service has met so far to discuss neighbourhood planning are:

The Forest Hill and Sydenham Society (exploring a joint NP)
The Blackheath Society (considering a cross borough NP with Greenwich)
The Ladywell Society together with Ladywell Village Group
The Grove Park Community Group
The Rushey Green Assembly
The Crofton Park Assembly
Bellingham Interagency Neighbourhood Management

- 6.5 At present no applications have been made to the council to be designated as a neighbourhood forum or to consider a neighbourhood plan. The planning service has opened a webpage in the planning policy website to provide information and advice to local groups thinking about forming a neighbourhood forum or preparing a neighbourhood plan. At present two advice notes are on the website and these will be added to as time goes by.

- 6.6 The Neighbourhood Planning Regulations 2012 set out the legal duties and process that must be followed for neighbourhood planning. The Mayor could instruct the Planning Service to set out in more detail what the tasks are, who will be responsible for undertaking them and who will make the decisions and when. It may prove helpful to local groups who want more detail on the process and who will be responsible for decisions.

- 6.7 At present all non executive decisions (save those reserved to Council) relating to neighbourhood planning, are delegated in the Lewisham Constitution to the Strategic Planning Committee. It is recommended that the planning service and legal service prepare a joint report to the Executive on the neighbourhood planning process, setting out both key stages and process for the Executive to approve.

7. Assets of community value

- 7.1 The process for nominating an asset of community value starts with a community group submitting their application to nominate an asset. The Lewisham website provides details on the process and an application form. When the Council is approached about how to apply, applicants are directed to the Council's website:

<http://www.lewisham.gov.uk/getinvolved/community-support/community-assets/Pages/default.aspx>

- 7.2 The application form gives details of how to apply, the information required, and the tests the Council will have to apply to the application to determine whether or not to agree to the nomination and list the nominated asset as an asset of community value. The application form also details the relevant timescales involved in the process.
- 7.3 The Local Authority is required to make its decision within 8 weeks of receiving a nomination. Following a decision being made, and if that decision is to list the asset, then the owner has 8 weeks in which to appeal against this decision. This appeal takes the form of a review of the decision, which must be completed within a further 8 weeks, unless the parties involved agree otherwise.

8 Legal implications

- 8.1 As of 6 April 2012 section 116 (and Schedule 9) of the Localism Act, which makes provision for neighbourhood development orders and neighbourhood development plans, came into force. This, and in relation to “neighbourhood development”, meant that the Town and Country Planning Act of 1990 (the 1990 Act) was amended to include a new section 61E, 61F through to 61P dealing with the designation of the “neighbourhood area”, “setting up a neighbourhood forum/community forum”, “promoting a neighbourhood plan/neighbourhood development order” and the authorisation to act in relation to neighbourhood areas.

Neighbourhood forums are qualifying bodies that are designated to take forward neighbourhood planning in neighbourhood areas. Neighbourhood areas are areas designated as such by the LPA.

Neighbourhood forums can use neighbourhood planning powers to establish general planning policies for the development and use of land in a designated neighbourhood area. These are “neighbourhood development plans.”

Neighbourhood planning can also have the power to grant permission for development they want without the need for a planning application. These orders are “neighbourhood development orders.”

The criteria for establishing neighbourhood forums are intended to encourage new and existing residents’ organisations, voluntary and community groups to put themselves forward. A LPA may designate an organisation or body as a neighbourhood forum if the authority is satisfied that it meets the following criteria:

- it is established for the express purpose of promoting or improving the social economic and environmental well being of an area that consists of or includes the neighbourhood area concerned

- its membership is open to: individuals who live in the neighbourhood area concerned, individuals who work there, individuals who are elected members of a London borough whose area falls within the neighbourhood area concerned
- the membership includes a minimum of 21 individuals (made up as above), and it has a written constitution

The LPA may only designate **one** forum for each neighbourhood area. A designation ceases at the end of 5 years . A LPA may withdraw a designation if they consider that organisation or body no longer meets the conditions by reference to which it was designated.

Any neighbourhood plan or order formally adopted, before the designation ceases or if the designation is withdrawn by the LPA, will remain valid.

If a proposal is made by an organisation or body designated as a neighbourhood forum and the designation is withdrawn at any time before the proposal is submitted for independent examination the proposal is treated as withdrawn.

Local councils will continue to produce development plans that will set the strategic context within which neighbourhood development plans will sit.

Neighbourhood development plans or orders do not take effect unless there is a majority of support in a referendum of the neighbourhood. Neighbourhood development plans will need to meet a number of conditions before they can be put to a community referendum, for example the document must have regard to national planning policy, must be in conformity with the development plan (London Plan and Council's Planning Documents), and be compliant with EU obligations and human rights requirements.

- 8.2 The Equality Act 2010 (the Act) introduced a new public sector equality duty (the equality duty or the duty). It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

In summary, the Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

The duty continues to be a “have regard duty”, and the weight to be attached to it is a matter for the Mayor, bearing in mind the issues of relevance and proportionality. It is not an absolute requirement to eliminate unlawful discrimination, advance equality of opportunity or foster good relations.

The Equality and Human Rights Commission has recently issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled "Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice". The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at: <http://www.equalityhumanrights.com/legal-and-policy/equality-act/equality-act-codes-of-practice-and-technical-guidance/>

The Equality and Human Rights Commission (EHRC) has previously issued five guides for public authorities in England giving advice on the equality duty:

1. The essential guide to the public sector equality duty
2. Meeting the equality duty in policy and decision-making
3. Engagement and the equality duty
4. Equality objectives and the equality duty
5. Equality information and the equality duty

The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at: <http://www.equalityhumanrights.com/advice-and-guidance/public-sector-equality-duty/guidance-on-the-equality-duty/>

9 Financial Implications

- 9.1 In terms of the costs associated with this report, the planning service have a duty to support neighbourhood forum in preparing neighbourhood plans but the Act does not imply financial support. There would nevertheless be an impact on the planning service budget from staff time at the very least.
- 9.2 The Council has to bear the cost of any examination and of a referendum. The planning Inspectorate currently charge for examinations at approximately £1000 per day, it is difficult to estimate the amount of time needed for an examination of a neighborhood plan prior to seeing the content but as a rough guide £10K could be the cost associated with an examination. Referendum can be very expensive depending upon timing and the extent of the area covered by the referendum.

10 Equalities Implications

- 10.1 The Equality Act 2010 became law in October 2010. The Act aims to streamline all previous anti-discrimination laws within a Single Act. The new

public sector Equality Duty, which is part of the Equality Act 2010, came into effect on the 5 April 2011.

- 10.2 The Equality Duty has three aims. It requires public bodies (including local authorities) when making decisions to have due regard to the need to
- eliminate unlawful discrimination, harassment, victimisation and any conduct prohibited by the Equality Act 2010
 - advance equality of opportunity between people who share a protected characteristic and people who do not share it; and
 - foster good relations between people who share a protected characteristic and people who do not share it.
- 10.3 The Council's Comprehensive Equality Scheme for 2012-16 provides an overarching framework and focus for the Council's work on equalities and helps ensure compliance with the Equality Act 2010.
- 10.4 The Council will need to advise the Neighbourhood Forum if an Equalities Analysis Assessment (EAA) should be prepared as part of the preparation of the neighbourhood plan.
- 10.5 An EAA is the process of systematically analysing a proposed policy to identify what effect, or likely effect, will follow from the implementation of a policy for different groups in the community. By undertaking the EAA as part of the NP process it will ensure that equalities impacts have been fully taken into account in a systematic way and support good decision-making.
- 10.6 The Council has developed a toolkit to enable the development of Equalities Analysis Assessments. This can be made available to support Neighbourhood Forums with this process along with advice from officers who have experience of undertaking EAAs.

11 Environmental implications

- 11.1 There are no specific environmental implications arising from this report.

12. Conclusion

- 12.1 The Localism Act 2011 introduced a discretionary power for local communities to prepare neighbourhood plans. The Council has a duty to assist with the preparation and must make certain decisions on applications to be designated as neighbourhood forum. In addition certain decisions are needed on the area to be covered by the plan, the content of the plan and arrangements for Examination and referendum. This report sets out a proposal for the planning service and legal service to bring forward a report on the neighbourhood planning process and who will make the relevant decisions. The current details of how to apply to nominate an asset of community value are also explained in the report.

Background documents

Short Title Document	Date	File Location	File Reference	Contact Officer	Exempt
<u>Neighbourhood Planning (General) Regulations</u>	2012	Laurence House	Planning Policy	Brian Regan	No
<u>Neighbourhood planning (Referendums) Regulations</u>	2012	Laurence House	Planning Policy	Brian Regan	No
<u>Localism Act</u>	2011	Laurence House	Planning Policy	Brian Regan	No

If you have any queries on this report, please contact Brian Regan, Planning Policy Manager, 3rd floor Laurence House, 1 Catford Road, Catford SE6 4RU – telephone 020 8314 8774.

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Agenda Item 4

Sustainable Development Select Committee			
Title	Creation of the financial inclusion forum (update)	Item	4
Contributor	Scrutiny Manager		
Class	Part 1 (Open)	Date	11 July 2013

1. Summary

- 1.1 The Committee concluded its *financial exclusion review* in Spring 2012 and submitted it to the Mayor and Cabinet for consideration. The response to the review was received by the Committee in Winter 2012. However, the Committee believed that the response did not fully address its recommendations. Specifically, it was felt that the recommendation to create a financial inclusion partnership had not been fully addressed. This view was referred to the Mayor and Cabinet for further consideration.
- 1.2 The Mayor subsequently agreed to the creation of a financial inclusion forum. Officers have been working on setting up the forum and will attend the meeting on 11 July to update the Committee on progress to date.

2. Recommendation

The Committee is recommended to note the content of this report and direct questions to officers at the meeting on 11 July.

3. Background

- 3.1 The Committee concluded its *financial exclusion review* in May 2012 and submitted it to the Mayor and Cabinet for consideration. The Mayor received the review and asked the Executive Directors for Customer Services and Resources and Regeneration to respond.
- 3.2 On receiving and reviewing the response, the Committee was satisfied that the majority of its recommendations had been accepted, however, it felt that one of its key recommendations required further action.
- 3.4 The Committee referred its views to Mayor and Cabinet in January 2013. The referral requested that further consideration be given to the creation of a financial inclusion partnership, which would bring together service areas such as Trading Standards, the Community Sector Unit, Revenues & Benefits, Social Care, primary care providers, advice agencies, the voluntary sector, housing providers and Credit Unions.
- 3.5 The referral noted that, if the recommendation was to be accepted, the new dedicated partnership should focus specifically on the issue of exclusion, including in its terms of reference a range of activities such as: outreach,

campaigning, capacity building, support for innovation, encouraging the sharing of resources and the development of best practice.

- 3.6 At its meeting on 1 May 2013, the Committee considered a response from Mayor and Cabinet about the financial inclusion forum. The response advised the Committee that arrangements would be made to establish a multi-agency forum, which would provide input across the broad range of areas set out in the Committee's recommendation. However, it noted that the specific terms of reference would need to be decided upon by the forum itself and that the frequency of meetings would also need to be agreed.
- 3.7 The financial inclusion forum had its first meeting on 20 June 2013. Representatives invited to attend were:

Non – Council Representatives	Council Representatives
<i>Lewisham Clinical Commissioning Group</i>	<i>Head of Public Services</i>
<i>Voluntary Action Lewisham</i>	<i>Adult Social Care Representative</i>
<i>Job Centre Plus</i>	<i>Universal Credit Pilot Manager</i>
<i>Phoenix Community Housing</i>	<i>Trading Standards and Market Manager</i>
<i>Lewisham Plus Credit Union</i>	<i>Principal Policy Officer</i>
<i>Advice Lewisham</i>	<i>Head of Strategic Housing</i>
<i>Lewisham Citizens Advice Bureau</i>	<i>Head of Community Services and Neighbourhood Development</i>
	<i>Sustainable Resources Group Manager</i>
	<i>Deputy Director of Public Health</i>
	<i>Head of Strategy (Customer Services)</i> - Chair

Those who attended or sent representatives have been italicised in the table above.

- 3.8 The forum agreed to a definition of financial inclusion, a set of outcomes that they will benchmark and track at each meeting and the terms of reference. These will now be drafted by officers and circulated to forum members for final approval in advance of the next meeting.
- 3.9 The next meeting of the forum will be in September 2013.

4. Equalities implications

- 4.1 Financial inclusion sits within the broader strategic framework of the Council's Comprehensive Equalities Scheme 2012-16.
- 4.2 By taking active steps to increase financial inclusion, the Council will be making a positive contribution towards the achievement of Comprehensive Equalities Scheme objectives – in particular the objective to: '*close the gap in outcomes for our citizens*'.

5. Further implications

There are no specific additional legal, crime and disorder implications, environmental arising from the implementation of the recommendation in this report.

Background documents

Sustainable Development Select Committee -Financial Exclusion Review - referral to Mayor and Cabinet

<http://councilmeetings.lewisham.gov.uk/documents/s12491/Financial%20Exclusion%20Review%20Referral%20SDSC.pdf>

Mayor and Cabinet response to the Financial Exclusion Review:

<http://councilmeetings.lewisham.gov.uk/documents/s18416/04%20FER%20Cover%20111212.pdf>

Sustainable Development Select Committee referral to Mayor and Cabinet:

<http://councilmeetings.lewisham.gov.uk/documents/s19605/Comments%20of%20SDSC%20-%20Financial%20Exclusion%20Review.pdf>

Mayor and Cabinet Response to Select Committee referral:

<http://councilmeetings.lewisham.gov.uk/documents/s22307/04%20Response%20financial%20inclusion%20referral%20010513.pdf>

If you require further information regarding this report please contact Timothy Andrew (Scrutiny Manager) on 02083147916

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Agenda Item 5

Sustainable Development Select Committee			
Title	Emergency services review	Item	5
Contributor	Scrutiny Manager		
Class	Part 1 (Open)	Date	11 July 2013

1. Purpose of paper

- 1.1 The Overview and Scrutiny Committee has agreed that its select committees will carry out a review of emergency services in Lewisham. The Sustainable Development Select Committee has been tasked with determining impact of any changes as they relate to the borough's public sector assets, as well as the relevant transport implications.
- 1.2 At its meeting in March 2013, the Committee requested that officers provide further information about how it might approach this task. A scoping report was considered by Members at their meeting on 01 May and it was agreed that the Committee would receive evidence for the review at its meetings on 22 May and 11 July. This paper sets out some of the key information required for the Committee's consideration of the changes to emergency services in the borough.

2. Recommendation

The Committee is asked to:

- consider the content of the report and direct questions to officers at the meeting on 11 July 2013.

3. Background

- 3.1 Significant changes are being implemented, or are planned, to the way in which emergency services are delivered across London. This includes the three local emergency services in Lewisham: Metropolitan Police, London Fire Brigade and the London Ambulance Service; and also the provision of accident and emergency services across South-East London.
- 3.2 At its meeting on the 11 February 2013 the Overview and Scrutiny Committee considered a scoping report, which set out the terms of reference for a review into emergency services in Lewisham. At the meeting, it was decided that the review would be co-ordinated across all select committees. Members of the O&S Committee considered the proposed terms of reference and they agreed that the review would aim to:
 - clarify the key policy initiatives and financial constraints impacting on emergency services locally
 - identify the local implications for services
 - consider the potential impact of any service changes

3.3 As part of the review, the Committee resolved that the Sustainable Development Select Committee would:

- Consider the potential impact of any service changes as they impact on estates and assets.

3.4 In addition The Sustainable Development Select Committee agreed that its contribution to the emergency services review would also focus on:

- Travel times and the local transport infrastructure.

4. Key lines of enquiry

4.1 As set out in 3.3 (above) the terms of reference for the review have been established by the Overview and Scrutiny Committee.

4.2 The scoping paper considered by the Committee in April 2013 suggested that the following key questions could be asked as part of the review:

The use of public sector assets

- What plans do services have in place to make use of their vacated assets?
- What role might the Council and its partners play in making sure that these assets are utilised effectively?
- Is there any potential for co-location of services?

Travel times and the local infrastructure

- Is the local transport infrastructure sufficient to ensure that residents will have easy access to services and support?

5. Public sector assets

5.1 The Mayor of London has challenged the Metropolitan Police Service to save £500m from its budget in the next three years. To assist in meeting this challenge, the Mayor's Office for Policing and Crime (MOPAC) has set out a strategy¹ for the reduction and rationalisation of the police estate. The aims of the strategy are to support the transformation of the Metropolitan Police Service and to alter the way it interacts with citizens.

5.2 The changes to the police estate are projected to save £60m a year in running costs by 2015/16, which represents a 30% reduction on 2012 costs. This is in addition to the 10% reduction achieved in the annual cost of running the police estate between 2009 and 2013. The service intends to sell its New Scotland Yard headquarters and compress the amount of space used for desk based staff. The strategy also includes plans for the disposal of a number of police stations and the creation of police 'contact points' in other public buildings.

¹ MOPAC Estates Strategy: http://www.london.gov.uk/sites/default/files/MOPAC%20Estates%20Strategy_0.PDF

- 5.3 MOPAC believes that the police service needs to change the way it interacts with citizens. Information from the estates strategy suggests that the numbers of crimes being reported at police stations is declining. Furthermore, the estates strategy indicates that 30% of visits to police station front counters are for queries about lost property or information/directions (Estates Strategy p20). In order to meet its savings targets and implement its revised policing model, MOPAC has decided to close a number of stations. Two stations are due to be closed in Lewisham: Brockley and Sydenham. Both have been declared surplus to operational requirements and services from these stations will be discontinued.
- 5.4 As of yet, the MPS has not set out its plans for the future of these stations. However, it is possible that, in line with the projected cost saving measures and revenue generating strategy, both stations will be sold for development.
- 5.5 The fire service has also been issued a challenge to reduce its budget. The London Fire and Emergency Planning Authority (LFEPA) is consulting on its draft fifth London safety plan, which sets out the 'high level objectives', that the Brigade will focus on delivering over the next three years. A number of these objectives relate to the use of the Brigade's assets, including:
- Closing underused stations
 - Considering shared services
 - Reviewing property services
 - Providing nine new PFI fire stations, delivering the Brigade's capital programme and reviewing arrangements for minor repairs at stations
 - Bringing forward proposals for replacing equipment and fleet
 - Reviewing costing of capital projects
- 5.6 The plan includes proposals to close New Cross and Downham fire stations. The closures, as well as the removal of fire fighters and fire fighting equipment will increase emergency response times in the borough. The consultation on the draft fifth London safety plan closed on 17 June and a response is expected later this year following analysis of the results. No plans have yet been announced for the future of the stations which are scheduled for closure. Nonetheless, in order to achieve the savings required it is possible that both sites will be sold for development.
- 5.7 The Council has submitted its objection² to the proposals set out in the consultation, based on the following key issues:
- The detrimental impact of station closures
 - The increase in response times
 - The 30% reduction in fire fighters
 - The cumulative impact of closures in neighbouring boroughs
 - The disproportionate impact on Lewisham
 - The impacts on crime prevention, youth work and emergency planning

² LBL response to LSP5 consultation:

<http://councilmeetings.lewisham.gov.uk/documents/s22941/Fifth%20London%20Safety%20Plan%20Referral%20Response.pdf>

5.8 At its meeting on 22 May, the Committee agreed to ask officers to assess the potential value of the two police stations and two fire stations which are under threat of closure. It was also agreed that the Committee would request information about the planning designation of these buildings. This information has been included at appendices A and B.

6. Transport and access

6.1 The Committee has decided to look at the potential impact of the service changes to emergency services as they relate to the borough's transport. The emergency service proposals with the greatest potential transport impacts in the borough are the plans which have been put forward for the reconfiguration of services at Lewisham Hospital (UHL).

6.2 In July 2012 a Trust Special Administrator (TSA) was appointed to the South London Healthcare Trust (SLHT). The trust was facing series of serious financial challenges and was put into administrative measures designed for 'unsustainable providers'. The administrator's role was to assume control of the trust and develop recommendations for the future sustainable running of its services.

6.3 Lewisham hospital was not part of SLHT. However, the special administrator recommended that its services be reconfigured as part of changes to health services across South East London³. The administrator's proposals are currently subject to challenge by residents and the Council. However, if the changes do proceed then a substantial proportion of Lewisham Hospital will be closed, declared surplus to requirements and sold. It is anticipated that Queen Elizabeth Hospital (QEH) in Woolwich would primarily serve the borough, along with King's College Hospital (KCH) in Denmark Hill and Princess Royal University Hospital (PRUH) in Orpington.

6.4 The Council⁴, its partners and Lewisham's residents have voiced their objections to the changes. Amongst the concerns about the reduction in services at Lewisham Hospital is the anticipated increase in travel times for patients and visitors to QEH in Woolwich. The Healthier Communities Select Committee has been tasked with assessing the impact of the proposed changes on ambulance service. However, the terms of reference for the Sustainable Development Select Committee include a remit for scrutinising other transport and travel issues.

6.5 As part of the delivery of his final report, the TSA's office commissioned a Health and Equalities Impact Assessment⁵ (HEIA) further understand the impact of the changes in the borough. Working with transport for London it found the following Public Transport Accessibility Levels (PTAL) for each of the hospital sites:

³ TSA final report: <http://www.tsa.nhs.uk/document-folders/final-report>

⁴ Council response to TSA consultation
<http://councilmeetings.lewisham.gov.uk/documents/s19347/Response%20to%20Consultation%20on%20TSA%20Draft%20Report.pdf>

⁵ Health and Equality Impact Assessment:
https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/127493/VOL-3-Appendix-L.pdf.pdf

PTAL for Hospitals in South London

Hospital	PTAL	Description
UHL	5	Very good
PRUH	2	Poor
KCH	4	Good
QEH	3	Moderate
QMS	2	Poor
GH	6b	Excellent
STH	5	Very good

Source: TfL (provided by TSA 2012)

- 6.6 Lewisham hospital has a public transport accessibility level of ‘very good’ whereas the Queen Elizabeth Hospital’s accessibility level is described as ‘moderate’, Kings College Hospital is described as ‘good’ and Princess Royal University Hospital is described as ‘poor’. Furthermore, the HEIA recognises that the PTAL levels only provide an indication of accessibility to the hospital and do not take into account the complexity of travelling to the site from other parts in South East London. The Health and Equality Impact Assessment carried out on behalf of the TSA’s office identifies the potential impact on patients. It also recognises that:

‘Greater transport times and difficulty in accessing healthcare services can lead to patients restricting their usage of healthcare service. Further, in some circumstances the timeliness by which patients can access care could have a direct impact on health outcomes’ (HEIA p44)

- 6.7 This concern is echoed by Lewisham’s Director of Public Health, who has stated that⁶ the changes would have a serious detrimental impact on relatives and carers:

‘If acutely ill patients are no longer admitted to UHL, this will result in increased costs incurred by relatives and carers when visiting patients admitted to alternative hospitals. Residents from deprived communities in the three most affected postcode areas (SE6 4AN, 4TW, 2BY) will experience public transport price increases of £1.90, an 82% increase in the cost of travel. These costs cannot be reimbursed under the Hospital Travel Cost Scheme.’ (DPH response to TSA consultation p2)

- 6.8 It is clear that the issue of transport is of fundamental importance to the emergency services review. At the meeting on 22 May 2013, members of the Select Committee agreed to ask officers to review the proposed changes and set out the ways in which the Council might move to mitigate the most damaging impacts. This information will be provided at the meeting on 11 July.

⁶Lewisham Director of Public Health’s response to the TSA consultation <http://www.tsa.nhs.uk/document/lewisham-director-public-health-response>

- 6.9 The HEIA indicates that work with TfL would need to take place to ensure residents are able to maintain access to services, particularly from the south of the borough. The TSA's report recognises that this is particularly important for disabled people, older people and those at risk. However, the TSA's discussions with TfL indicated that there is no funding available for additional bus services (TSA final report p51)
- 6.10 In March, a question was asked of the Mayor of London about Transport for London's (TfL) work with the TSA's office to mitigate the impacts of the proposed changes⁷. The Mayor outlined discussions between TfL and the TSA's office and contended that:
- 'In most cases there is either a direct link from Lewisham to the four sites identified in the Special Administrator's report or the sites can be accessed with one interchange...'
- 6.11 He advised that TfL was 'monitoring developments'. The response also noted that preparations for the proposed changes would be enhanced if the TSA's office was able to outline how many trips each day might be affected.
- 6.12 The outcome of the challenge to the secretary of state's decision about Lewisham Hospital is still unknown. However, in its final report the TSA recognised that transport issues would need to be considered should the reconfiguration of services at the hospital go ahead. As part of the emergency services review, the Sustainable Development Select Committee is in a position to explore the potential impact of the changes on residents and prepare for future eventualities.

7. Review timetable

- 7.1 The proposed timetable for the completion of the Committee's review is:
- 11 July 2013 – Evidence session
 - 10 September 2013 (recommendations)
- 7.2 The Committee may decide it wishes to make recommendations based on the evidence it has collected. It is suggested that Members give consideration to this at their meeting in September and submit any recommendations to the Overview and Scrutiny Committee.

8. Further implications

There are no legal, financial, sustainability, equalities or crime & disorder implications resulting from the implementation of the recommendation in this report, however, there may be implications arising from the changes being proposed.

⁷ Lewisham hospital travel <http://mgt.london.gov.uk/mgt/public/question.do?id=46050>

Appendix

Appendix A: Planning policy for community facilities

Appendix B: Corporate Asset Services estimates

Appendix C: Emergency service asset map

If you have any questions about this report please contact Timothy Andrew (Scrutiny Manager) on 02083147916.

Appendix A:

Briefing Note on Planning Policy for Community Facilities

- 1. Summary of London Plan policy**
- 2. Summary of Lewisham Core Strategy policy**

Annex 1 Relevant Extracts from London Plan

Annex 2 Relevant Extracts from Core Strategy

Annex 3 London Plan and Lewisham Core Strategy definitions of community facilities

Annex 4 List of properties under Emergency Services Review with planning policy designations

1. London Plan 2011

The London Plan has a strong theme promoting and protecting community and other social facilities as an essential element in supporting inevitable growth in population, ensuring sustainable communities and reducing health inequalities. The following policies are especially relevant:

- 3.1 Ensuring Equal Life Chances for all
- 3.2 Addressing Health and Addressing Health Inequalities
- 3.16 Protection and Enhancement of Social Infrastructure,
- 3.17 Health and Social Care Facilities

The London Plan requires boroughs to assess the need for social infrastructure and community facilities and ensure that they are capable of being met wherever possible. Adequate provision for these facilities is considered particularly important in major areas of new development and regeneration.

Relevant extracts from the London Plan are in Annex 1.

2. Lewisham Core Strategy

The Lewisham Core Strategy places a strong emphasis on ensuring the provision and protection of appropriate social infrastructure in the context of the promotion of growth in the borough's regeneration areas and the need to ensure the sustainability of communities borough-wide.

The Strategy is accompanied by an Infrastructure Delivery Plan (IDP) which represents the Council's current understanding on infrastructure issues. The IDP has been prepared in consultation with those responsible for delivering infrastructure throughout the borough. At the time of preparation in 2009/10, the assumption from health colleagues was that Lewisham Hospital was to continue with its current provision. The IDP includes:

- physical infrastructure such as transport, utilities, waste management and flood defences
- social infrastructure such as education, health, leisure, estate renewal and emergency services
- green infrastructure such as parks, allotments, cemeteries and church yards.

The IDP is accompanied by a schedule in order to identify infrastructure needs and costs (including where possible phasing of development), funding sources and responsibilities for delivery.

Core Strategy Policy 19 Provision and maintenance of community and recreational facilities and Policy 20 Delivering educational achievements, healthcare provision and promoting healthy lifestyles are the most directly relevant policies.

The policy emphasises that there should be no net loss of facilities. Existing floorspace and facilities will be protected except where provision is being reconfigured, upgraded or is being re-located in order to improve services and meet identified needs as part of a published strategy by a local service provider. In all such cases the Council will need to be satisfied that the overall level of social and community provision is improved and there is no demand for an alternative social and community use for that floorspace. The policy approach will ensure facilities are fit for purpose and provide sufficient flexibility to meet the needs of both the providers and local communities. The policies have been evidenced through an Infrastructure Delivery Plan prepared in partnership with various stakeholders to assess existing and future needs.

These policies must also be read in the context of the overall spatial strategy set out for the borough in the document which is set out in the extracts from the Core Strategy in Annex 2.

Core Strategy Policy 21 sets out the Council's policy on seeking planning contributions for new social infrastructure.

The London Plan and Lewisham Core Strategy policies would be material considerations in the determination of any planning applications which seek to reduce the extent of community facilities on sites in the borough. They will also be material considerations in the consideration by an Inspector of an appeal into any subsequent refusal of planning permission.

Relevant extracts from the Core Strategy are in Annex 2

Annex 1

Extracts from the London Plan July 2011

Chapter 1 Context and Strategy

Page 27

Para 1.40 **Ensuring the infrastructure to support growth**

In addition to this ‘hard’ infrastructure, a growing and increasingly diverse population will create demand for more social infrastructure, ranging from schools, colleges and universities through health facilities to spaces for local groups and places of worship. A green infrastructure of green and other open spaces also has a crucial part to play in ensuring good health and a high quality of life – as well as helping to address the challenges of climate change.

Para 1.41 **All these demands will have to be managed while public resources are likely to be short.** Some may be met by making better use of existing infrastructure, but it is likely that addressing them all will require the capital’s local authorities, businesses, voluntary organisations and other stakeholders concerned about London’s development to work with the Mayor in making the strong case for future investment in the capital’s fabric. All of these organisations will have to work together to identify and optimise use of the various ways of funding infrastructure – whether making the best use of the mechanisms within the existing planning system, pressing for new revenue-raising powers or exploring innovative approaches like tax increment financing.

Page 28 **A new focus on quality of life**

Para 1.44 At its best, London can provide what is amongst the highest quality of life to be found anywhere. Unfortunately, this is not the universal experience of Londoners, as indicators like the disparities in life expectancy in different parts across the city show. There is also a perceived tension between the demands of growth and the conditions for a good – and improving – quality of life, and a concern about the loss of things that have made living in London and its neighbourhoods a distinctive experience. It is unsurprising, therefore, that consultation on proposals for this Plan have shown a growing concern with quality of life issues such as:

..... **tackling London’s persistent problems of deprivation and exclusion – and in particular the unacceptable health inequalities that exist in one of the wealthiest cities in the world – in order to ensure equal life chances for all**

..... **the importance of a range of readily accessible community and cultural facilities meeting the needs of a growing and increasingly diverse population.**

Conclusion: planning for growth

Para 1.47...the only prudent course is to plan for continued growth. Any other course would either require fundamental changes in policy at national level or could lead to London being unprepared for growth. The projections we have use are not targets, and for the most part it is not a question of choosing growth. There is no policy to decentralise population with the UK, and it does not appear that this is likely to change in the near future.

Para 1.49 In practical terms this means planning for:

- **A growing population – ensuring London has the homes, jobs, services, infrastructure and opportunities a growing and ever more diverse population requires.** Doing this in ways that do not worsen quality of life for London as a whole means we will have to ensure we make the best use of land that is currently vacant or under-used, particularly in east London where the greatest potential exists.
- **An ever more diverse population – ensuring London has the schools and other facilities need by a growing number of younger people, while also addressing the needs of an ageing population, with homes and neighbourhoods suitable for people at all stages of their lives. We will also need to plan for the whole range of other social infrastructure London’s communities and neighbourhoods will need to support a high and improving quality of life.....**
- Careful and efficient management and use of the resources available to London, including avoiding, reducing and reusing much of what is now regarded as waste, **and ensuring adequate, modern physical, transport and social infrastructure to meet the needs of a growing and vibrant city, and a diverse population.**

Page 32 Strategy: The Mayor’s vision and objectives

Para 1.52 Against the context set out in this chapter, the Mayor has put forward a vision for the sustainable development of London over the period covered by this Plan:

Over the years to 2031 – and beyond, London should:

Excel among global cities – expanding opportunities for all its people and enterprises, achieving the highest environmental standards and quality of life and leading the world in its approach to tackling the urban challenges of the 21st century, particularly that of climate change.

Achieving this vision will mean making sure London makes the most of the benefits of the energy, dynamism and diversity that characterise the city and its people; embraces change while promoting its neighbourhoods and identity; and values responsibility, compassion and citizenship.

Para 1.53 This high level, over-arching vision is supported by six detailed objectives.....

Ensuring London is:

1. A city that meets the challenges of economic and population growth in ways that ensure a sustainable, good and improving quality of life and sufficient high quality homes and neighbourhoods for all Londoners, **and help tackle the huge issue of deprivation and equality among Londoners, including inequality in health outcomes.....**

Page 33 **Quality of Life**

Para 1.57(quality of life)is a fundamental theme that runs through all the chapters and policies of this plan, in particular the policies dealing with:

- Inner London (2.9).....regeneration areas (2.14), in Chapter Two (London's Places)
- ensuring equal life chances for all (3.1), improving and addressing health inequalities (3.2).....and sufficient social infrastructure (3.16 – 3.19) in Chapter 3 (London's People)

Chapter 2 London's Places

Page 54

Policy 2.9 Inner London

Strategic

A The Mayor will, and boroughs and other stakeholders should, work to realise the potential of inner London in ways that sustain and enhance its recent economic and demographic growth while also improving its distinct environment, neighbourhoods and public realm, **supporting and sustaining existing and new communities, addressing its unique concentrations of deprivation, and improving quality of life and health for those living, working, studying or visiting there.**

LDF preparation

B Within LDFs boroughs with all or part of their area falling within inner London should develop more detailed policies and proposals taking into account the above principle

Page 61

Policy 2.14 Areas for Regeneration

Strategic

A Within the areas for regeneration shown on Map 2.5 (20% of most deprived LSOAs) the Mayor will work with strategic and local partners to co-ordinate their

sustained renewal by prioritising them for neighbourhood-based action and investment.

LDF preparation

B Boroughs should identify areas for regeneration and set out integrated spatial policies that bring together regeneration, development and transport proposals with improvements in learning and skills, health, safety, access, employment, environment and housing, in locally-based plans, strategies and policy instruments such as LDFs and community strategies.

Chapter 3 London's People

Page 76

Policy 3.1 Ensuring Equal Life Chances for all

Strategic

A The Mayor is committed to ensuring equal life chances for all Londoners. **Meeting the needs and expanding opportunities for all Londoners – and where appropriate addressing the barriers to meeting the needs of particular groups and communities – is key to tackling the huge issue of inequality across London.**

Planning decisions

B Development proposals should protect and enhance facilities and services that meet the needs of particular groups and communities. Proposals involving loss of these facilities without adequate justification or provision for replacement should be resisted.

LDF preparation

C In preparing DPDs, boroughs should engage with local groups and communities to identify their needs and make appropriate provision for them, working with neighbouring authorities (including on a sub-regional basis) as necessary.

D Boroughs may wish to identify significant clusters of specific groups (such as those who experience particular disadvantage and social exclusion) and consider whether appropriate provision should be made to meet their particular needs such as cultural facilities, meeting places or places of worship.

Page 78

Policy 3.2 Improving Health and Addressing Health Inequalities

Strategic

A The Mayor will take account of the potential impact of development proposals on health and health inequalities within London. The Mayor will work in partnership with

the NHS in London, boroughs and the voluntary and community sector as appropriate to reduce health inequalities and improve the health of all Londoners, supporting the spatial implications of the Mayor's Health Inequalities Strategy.

B The Mayor will promote London as a healthy place for all – from homes to neighbourhoods and across the city as a whole – by:

- a coordinating investment in physical improvements in areas of London that are deprived, physically run-down, and not conducive to good health**
- b coordinating planning and action on the environment, climate change and public health to maximise benefits and engage a wider range of partners in action**
- c promoting a strong and diverse economy providing opportunities for all.**

C The impacts of major development proposals on the health and wellbeing of communities should be considered through the use of Health Impact Assessments (HIA).

Planning decisions

D New developments should be designed, constructed and managed in ways that improve health and promote healthy lifestyles to help to reduce health inequalities.

LDF Preparation

E Boroughs should:

- a work with key partners to identify and address significant health issues facing their area and monitor policies and interventions for their impact on reducing health inequalities**
- b promote the effective management of places that are safe, accessible and encourage social cohesion**
- c integrate planning, transport, housing, environmental and health policies to promote the health and wellbeing of communities**
- d ensure that the health inequalities impact of development is taken into account in light of the Mayor's Best Practice Guidance on Health issues in Planning.**

Page 102

Policy 3.16 Protection and Enhancement of Social Infrastructure

Strategic

A London requires additional and enhanced social infrastructure provision to meet the needs of its growing and diverse population.

Planning decisions

B Development proposals which provide high quality social infrastructure will be supported in light of local and strategic needs assessments. **Proposals which would result in a loss of social infrastructure in areas of defined need for that type of social infrastructure without realistic proposals for re-provision should be resisted. The suitability of redundant social infrastructure premises for**

other forms of social infrastructure for which there is a defined need in the locality should be assessed before alternative developments are considered.

C Facilities should be accessible to all sections of the community (including disabled and older people) and be located within easy reach by walking, cycling and public transport. Wherever possible, the multiple use of premises should be encouraged.

LDF preparation

D LDFs should provide a framework for collaborative engagement with social infrastructure providers and community organisations:

a for the regular assessment of the need for social infrastructure at the local and sub-regional levels; and

b to secure sites for future provision or reorganisation of provision. Where appropriate, boroughs are encouraged to develop collaborative cross-boundary approaches in the provision and delivery of social infrastructure.

E Boroughs should ensure that adequate social infrastructure provision is made to support new developments. If the current use of a facility is no longer needed, boroughs should take reasonable steps to identify alternative community uses where the needs have been identified. Adequate provision for social infrastructure is particularly important in areas of major new development and regeneration and should be addressed in opportunity area planning frameworks and other relevant area action plans.

F The Mayor will work with boroughs, relevant social infrastructure providers and the voluntary and community sector as appropriate to extend proposed supplementary guidance on social infrastructure requirements, especially at the sub-regional and Londonwide levels.

Page 105

Policy 3.17 Health and Social Care Facilities

Strategic

A The Mayor will support the provision of high quality health and social care appropriate for a growing and changing population, particularly in areas of underprovision or where there are particular needs.

Planning decisions

B Development proposals which provide high quality health and social care facilities will be supported in areas of identified need, particularly in places easily accessible by public transport, cycling and walking. **Where local health services are being changed, the Mayor will expect to see replacement services operational before the facilities they replace are closed, unless there is adequate justification for the change.**

C Relevant development proposals should take into account the Mayor's Best Practice Guidance on *Health Issues in Planning*.

LDF preparation

D In LDFs boroughs should identify and address significant health and social care

issues facing their area for example by utilising findings from joint strategic needs assessments.

E Boroughs should work with the NHS, social care services and community organisations to:

- a regularly assess the need for health and social care facilities at the local and sub-regional levels; and
- b secure sites and buildings for or to contribute to future provision.

F Boroughs should promote the continued role and enhancement of London as a national and international centre of medical excellence and specialised facilities.

Annex 2

Relevant Extracts from the Core Strategy

Page 5 Para 1.8 The Core Strategy therefore shows the location, amount and types of new housing, jobs and shops that need to be provided within the borough as well as the responsibilities of private and public groups (such as developers, NHS Lewisham, Transport for London to name a few) including voluntary and community groups to ensure schools, healthcare, public transport, community facilities, parks and recreation areas, and all those things which make a community sustainable, can be provided for new and existing residents.

Page 26 para 2.61 NHS Lewisham outlines a strategic plan to develop polysystems in Lewisham over the next five years. It is envisaged that this will be a mix of single site and more virtual based arrangements linking a number of buildings with a hub. Core services will include:

- general and specialist GP services community services
- minor procedures
- diagnostics
- secondary care outpatient consultations
- health promotion and prevention, and well-being.

Page 27 para. 2.62 Currently there are more than 150 GPs based in 48 surgeries, and a range of community health services including foot health, sexual and reproductive health, community nursing services, stop smoking and mental health services throughout the borough. There are 51 pharmacies and approximately 116 dentists working out of 37 practices. There are also many opticians. There is a general hospital (University Hospital Lewisham) providing a range of acute services, including an Accident and Emergency service and a centre for children with special needs.

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3.10 The Core Strategy can play an important role in providing opportunities for people to live healthy lifestyles and improve well-being. This is as important to older people as it is to the young. Health is far more than the absence of illness, rather it is a state of physical, mental and social well-being. A person's health is therefore linked not only to age and gender but also to wider factors such as education, employment, housing, social networks, air and water quality, access to affordable nutritious food, and access to social and public services in addition to health care. It is about lifestyle: physical exercise, improved diet, cleaner air, and mental well-being through stress reduction, engagement and socialisation (including employment).

3.11 The needs of the existing population, demographic changes over the plan period and the additional needs arising from new development require the provision of appropriate services and good infrastructure (high quality street environment, walking and cycling networks, public transport, schools, health care, leisure facilities, parks and gardens and the like) which meet expectations. Collectively these aspects will contribute towards ensuring Lewisham builds sustainable communities. However, the aspirations of new residents need to be integrated with those of

existing communities, while at the same time continuing to address the needs of the borough's diverse communities.

Page 35 para 4.19

Core Strategy Vision for 2026

Communities across the borough will rely on effective local and excellent facilities to support their day to day life, including the following services: health, education, community, arts, cultural, entertainment, leisure, sports and recreation. All secondary and primary schools will have been rebuilt or refurbished, contributing to improved educational standards.

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Strategic Objectives

Core Strategy Objective 11: Community well-being

5.15 The Council with its partners will provide and support measures and initiatives that promote social inclusion and strengthen the quality of life and well-being for new and existing residents of the borough by:

- a. addressing deprivation and health inequalities particularly within the wards of Evelyn, New Cross, Lewisham Central, Whitefoot, Bellingham and Downham
- b. creating safer and stronger communities by reducing crime and the fear of crime through innovative design and land use policies
- c. providing physical, social and green infrastructure, including high quality health and education facilities, that are accessible and suitable to all of Lewisham's residents, to foster independent community living.

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The Spatial Strategy for Regeneration Areas

4B. Community well-being

6.69 The forecast increase in population arising from the scale of development set out in this strategy needs to be matched by investment in social and green infrastructure including schools, health, leisure facilities and open space to meet the needs of the new and existing population. In parallel, investment in the physical infrastructure needs to be planned and coordinated to enable opportunities for integrated and more efficient service delivery and the better use of assets, to provide a sound evidence base for funding bids and to help facilitate growth. This infrastructure will be identified and brought forward through the Infrastructure Delivery Plan and the Council will work with the Sustainable Development Partnership, land owners and other agencies to identify the appropriate location and timing of provision across the area.

6.71 In the Evelyn and New Cross wards, the health of the population is significantly poorer than that of the rest of the borough. NHS Lewisham, LBL and community and voluntary sector groups within this area are working together to help identify, implement and evaluate activities aimed at improving the health of local people. A

North Lewisham Health Improvement Plan has set out key objectives that aim to deliver real improvements in these wards by 2014. The plan is a multi stakeholder plan to deliver targeted improvements in health outcomes by understanding drivers for differences in premature mortality rates between wards and developing appropriate action plans. Participation of all partners and engagement with local communities is key to developing and providing appropriate services and activities to improve health and in monitoring progress and celebrating local success. Innovative schemes, including health trainers, healthy walks, participatory budgeting and other health promotion initiatives, will be used to promote health and reduce health inequalities. Local communities will become better informed about their health needs and how to improve their health and well-being.

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Community well-being

Regeneration Strategy for Areas of Stability and Managed Change

6.172 The Council will work with its partners to ensure that a range of health, education, community, leisure, arts, cultural, entertainment, sports and recreational facilities and services are provided, protected and enhanced across the Areas of Stability and Managed Change.

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6.175 The Infrastructure Delivery Plan has identified that many GP and dental practices are located in residential areas and while provision may change over the plan period to more central poly-clinics it is anticipated that many of these facilities will continue in use throughout the plan period. The strategy is to protect such facilities from a change of use unless adequate replacement provision is made. These types of primary health care can also be located in local neighbourhood shopping centres and parades if a shop use is no longer considered viable.

Core Strategy Policy 19

Provision and maintenance of community and recreational facilities

1. The Council will work with its partners to ensure a range of health, education, policing, community, leisure, arts, cultural, entertainment, sports and recreational facilities and services are provided, protected and enhanced across the borough. The work of the Lewisham Infrastructure Delivery Plan and the relevant corporate plans and strategies of partners will be used to inform provision.
2. The Council will apply the London Plan policies relating to healthcare, education and community and recreational facilities to ensure:
 - a. there is no net loss of facilities
 - b. the needs of current and future populations arising from development are sufficiently provided for
 - c. the preferred location for new uses will be in areas that are easily accessible and located within close proximity of public transport, other community facilities and services and town and local centres

- d. co-location of services and multi-use facilities are encouraged and supported
- e. a safe and secure environment is created and maintained.

Core Strategy Policy 20

Delivering educational achievements, healthcare provision and promoting healthy lifestyles

1. This Council will support the:

a. Local Education Authority's School Implementation Plan contributing to the Building Schools for the Future (BSF) and the Primary Capital programmes to rebuild or improve all schools within the borough

b. enhancement of Goldsmiths College, Lewisham College and the Laban Centre to improve the quality of teaching, learning and research in Lewisham

c. the broad range of education and training opportunities provided by local groups to strengthen local skill levels.

2. The Council will work with its partners, particularly the NHS Lewisham and NHS South London and Maudsley, to:

a. support the implementation of the NHS Lewisham Commissioning Strategy Plan

b. improve health and promote healthy lifestyles across the borough by:

- i. exploring new ways to improve opportunities for healthy and active lifestyles
- ii. ensuring that the potential health impacts of development are identified and addressed at an early stage in the planning process
- iii. supporting the Lewisham University Hospital, health centres and GP surgeries
- iv. reducing health inequalities across the borough.

Core Strategy Policy 21

Planning obligations

1. The need to provide infrastructure, services and/or facilities to address the impact of new development will be considered by the local planning authority from the outset of the planning application process.
2. The Council will seek planning obligations in accordance with Circular 05/05 to ensure effective implementation of the Core Strategy.
3. The Council will prepare a Planning Obligations Supplementary Planning Document to provide further guidance on the likely type, scale and priority of planning obligations and the methodology for calculating formula based obligations, where it is appropriate to do so.

Annex 3

London Plan and Lewisham Core Strategy definitions of community facilities

London Plan Definition of Community Facilities

Community facilities are called 'Social Infrastructure' in the London Plan and include a wide range of facilities such as 'health provision, nurseries, schools, colleges and universities, community, cultural, play, recreation and sports facilities, places of worship, fire stations, policing and other criminal justice or community safety facilities and many other uses and activities which contribute to making an area more than just a place to live'. (para 3.86)

Core Strategy Definition of Community Facilities

The Lewisham Core Strategy defines community facilities as 'community services that improve community well-being and which implement Core Strategy Objective 11: Community well-being (para. 7.175).

Para 7.176 states that 'Education and health facilities are considered two essential basic services and are supplemented through other community, leisure, arts, cultural, entertainment and emergency services, and sports and recreational facilities.

Core Strategy Policy 19 lists community and recreational facilities as 'a range of health, education, policing, community, leisure, arts, cultural, entertainment, sports and recreational facilities are provided, protected and enhanced across the borough'.

Annex 4 List of properties under Emergency Services Review with planning policy designations

Address	Planning Designations	Other Comments
All these premises would be considered to fall within the definition of community facilities in Core Strategy and Development Management Policies.		
London Ambulance Stations		
Deptford, 1 New Cross Road (White Post Street)	Within Area of Archaeological Priority. Heritage Asset and within immediate setting of Grade II listed buildings, potential for local listing.	Core Strategy Area of Stability and Managed Change
Forest Hill, 51 Davids Road	Within Forest Hill Conservation Area	Core Strategy Area of Stability and Managed Change
Lee, 142 Lee High Road	No specific designation	Core Strategy Area of Stability and Managed Change
Fire Stations		
Deptford 186 Evelyn Street	Grade II listed building. Rear of the site within Protected Vista wider consultation setting.	Core Strategy Area of Stability and Managed Change
Downham, 260 Reigate Road	No specific designation	Adjacent to Metropolitan Open Land. Development adjacent to MOL should not affect character and amenity of the open space.
Forest Hill, 155 Stanstead Road	No specific designation	Core Strategy Area of Stability and Managed Change
Lewisham, 249/259 Lewisham High Street	Within Lewisham Town Centre Local Plan boundary. Within Area of Archaeological Priority	Adjacent to St Mary's Conservation Area and within setting of Grade II listed buildings.
New Cross, 266 Queen's Road	Within Telegraph Hill Conservation Area and locally listed building. Within Area of Archaeological Priority	Core Strategy Area of Stability and Managed Change
Police Assets		
Office, 128 Catford Hill	Appears to be a depot site. Could possibly fall within ambit of 'Other employment location' policies which seek to prevent loss of office use. This would need further investigation. Heritage Asset.	Core Strategy Area of Stability and Managed Change

Brockley Police Station, 4 Howson Road	Locally listed building	Core Strategy Area of Stability and Managed Change
Catford Police Station, 333 Bromley Road	Heritage Asset, potential for local Listing	Adjacent to Southend Village SPD
Deptford Police Station, 118-124 Amersham Vale	Grade II listed building	Core Strategy Area of Stability and Managed Change
Lewisham Police Station, 33-63 High Street, Lewisham	Within Lewisham Town Centre Local Plan boundary. . Within Area of Archaeological Priority	Adjacent to the St Stephen's and the Belmont Conservation Areas, within setting of Grade II listed building and adjacent to locally listed building
Sydenham Police Station, 179 Dartmouth Road	Potential heritage interest	Core Strategy Area of Stability and Managed Change Adjacent to Sydenham Park Conservation Area and within immediate setting of locally listed buildings,

Appendix: B

The council's Corporate Asset Services (CAS) division has provided the following information to assist the Sustainable Development Select Committee with its emergency services scrutiny.

Corporate Accommodation Strategy for the London Borough of Lewisham

The CAS division is currently developing a strategic accommodation strategy for its holdings. This feeds into the revision of its Corporate Asset Management Plan for the borough that will in turn assist in the delivery of the core corporate objectives and ensure a sustainable delivery of services and development across the borough and wider London over time.

Council officers from CAS plan to engage with other public sector agencies, key private sector and third sector agencies to ensure that as comprehensive a picture as possible can be derived. This should enable better, more sustainable business decision making for all concerned.

Specific assessment of individual site values

Set out below are desk-top assessments of development or conversion values. These have been estimated by Council officers independently of the organizations involved. Each of these sites will need more detailed consideration before they can be relied upon for any strategic or purchase/sale considerations.

Major planning and valuation assumptions have been made regarding the values.

Fire stations:

Downham 260 Reigate Rd: Value range £550 to £750k.

New Cross 266 Queens Rd: Value range £600 to £700k

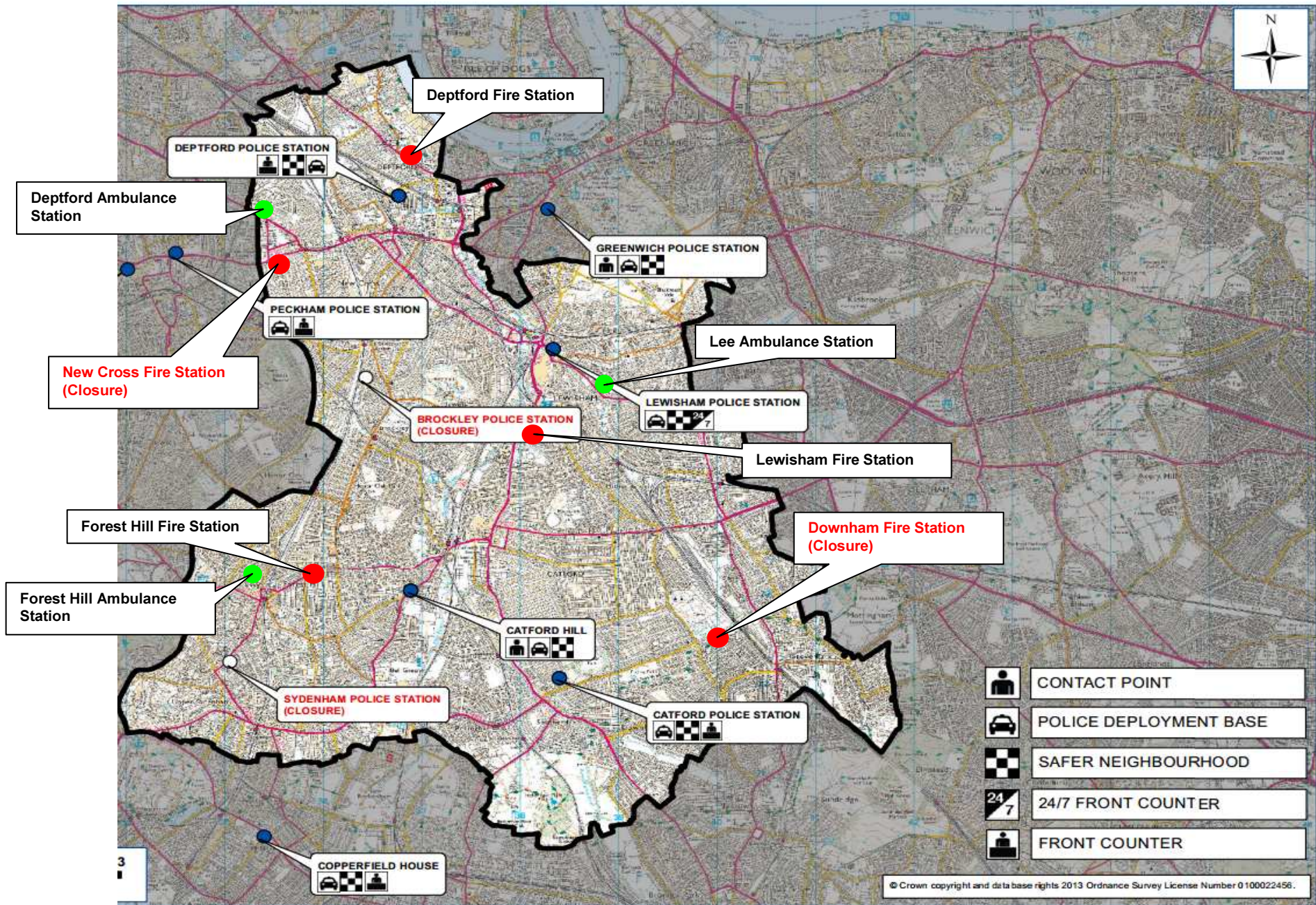
Police stations:

Brockley Value range £265 - £350k.
The status of the site needs to be confirmed.

Sydenham Value range of £570 - £760k.

Further work would be required with partners to determine the most effective use of the land available. The status of the existing fire station building needs to be confirmed. The buildings could be an obstacle to development but may well have conversion potential.

Appendix C: Emergency service asset map



The asset map above provides a simplified view of the public sector assets belonging to the fire brigade, ambulance service and the police.

London Ambulance stations

Deptford, 1 New Cross Road, London SE14 5DS
Forest Hill, 51 Davids Road, London SE23 3EP
Lee, 142 Lee High Road, London, SE13 5PR

Fire stations

Deptford 186 Evelyn Street, SE5 8PR
Downham, 260 Reigate Road, BR1 5JN (Proposed closure)
Forest Hill, 155 Stanstead Road, SE23 1HP
Lewisham, 249/259 Lewisham High Street, SE13 6NH
New Cross 266 Queen's Road, SE14 5JN (Proposed closure)

Police assets

Office, Catford Hill, SE6 4PS
Brockley Police Station, SE4 2AS (Planned closure)
Catford Police Station, 333 Bromley Road, SE6 2RJ
Deptford Police Station, 118-124 Amersham Vale, SE14 6LG
Lewisham Police Station, 33-63 High Street Lewisham, SE13 5JZ
Sydenham Police Station, 179 Dartmouth Road, SE26 4RN (Planned closure)

Agenda Item 6

Sustainable Development Select Committee			
Title	Parking policy: update on progress	Item	6
Contributor	Head of Public Services		
Class	Part 1 (Open)	Date	11 July 2013

1. Purpose

This report provides an update on progress against the recommendations of the Parking Policy Review.

2. Recommendation

The Committee is recommended to note the progress and timescales for actions as set out in Appendix A.

3. Background

3.1 Recommendations from the Parking Policy Review were approved by Mayor and Cabinet on 10 April 2013. Since then a large amount of work has taken place to develop the recommendations from the report.

3.2 In the interim the parking enforcement contract has also been re-tendered and the new contract approved by Mayor and Cabinet (Contracts) on 1 May 2013. The new contract is due to be implemented from August 2013.

3.3 In order to progress a number of the recommendations the parking enforcement contract needs to be in place. Therefore an action plan has been drawn up to cover all the actions arising from the recommendations in the parking policy review, including those dependent on the implementation of the new parking enforcement contract.

3.4 The detailed action plan can be found in Appendix A.

4. Next steps

4.1 Progress actions to timescales as set out in the action plan in Appendix A.

4.2 Provide further updates to this Committee as required.

5. Legal implications

There are no specific legal implications arising as a result of the implementation of the recommendation in this report. The wider legal implications from the review were considered in the "Parking Policy Review – Conclusions and Recommendations" report to Mayor and Cabinet on 10 April 2013.

6. Financial implications

In principle funding arrangements have been drawn-up and agreed. However, a full business case needs to be developed to formally secure the funding for the CPZ programme, and this is currently underway.

7. Equalities implications

There are no specific equalities implication arising a result of the implementation of the recommendation in this report. The wider equalities implications from the review were considered in the “Parking Policy Review – Conclusions and Recommendations” report to Mayor and Cabinet on 10 April 2013.

8. Crime and disorder implications

There are no direct crime and disorder implications arising from the implementation of the recommendation in this report.

9. Environmental implications

There are no specific environmental implications arising a result of the implementation of the recommendation in this report. The wide environmental implications were considered in the “Parking Policy Review – Conclusions and Recommendations” report to Mayor and Cabinet on 10 April 2013.

Background documents

“Parking review: scope and timetable” to Sustainable Development Select Committee on 23 May 2012.

“Mayoral response to the comments of the Lee Green Assembly” to Mayor & Cabinet on 30 May 2012.

“Parking Policy Review – Consultation Results” to Sustainable Development Select Committee on 1 November 2012

“Parking Policy Review – Conclusions and Recommendations” to Sustainable Development Select Committee on 5 February 2013

“Parking Policy Review – Conclusions and Recommendations” to Mayor and Cabinet on 10 April 2013

“Parking Contract Award” to Mayor and Cabinet on 1 May 2013

If you require further information regarding this report please contact Lucy Morton (Principal Policy Officer) on 02083143373

Parking Policy Review Recommendations Action Plan:

Rec No:	Recommendation	Objective	Required Actions	Responsibility	Completion Date	RAG Rating	Comment/Update
5	Enhance the responsiveness of the CPZ review process	Review the CPZ programme to ensure solutions are implemented in any given area to address parking problems and minimise the creation/effects of overspill	<ol style="list-style-type: none"> 1. Agree criteria for CPZ identification 2. Produce annual prog. 3. Produce maps for potential CPZ areas 4. Agree Attractors Matrix 5. Agree Consultation & Implementation Process 	Ian Ransom	<p>30/05/13</p> <p>30/05/13</p> <p>30/05/13</p> <p>30/05/13</p> <p>30/05/13</p>	<p>Green</p> <p>Green</p> <p>Green</p> <p>Green</p> <p>Green</p>	<p>Parking Board sign off 30/5/13</p> <p>Parking Board sign off 30/5/13</p> <p>Complete</p> <p>Parking Board sign off 30/5/13</p> <p>Parking Board sign off 30/5/13</p>
7	Develop a standardised approach for the submission and collation of CPZ parking issues received by the Council	Implement a formalised system to enable the public to record parking issues, submit requests for CPZ consultation, and provide feedback on proposed or new CPZs. On-line form submission and reporting tools	<ol style="list-style-type: none"> 1. Establish solution to record complaints of overspill/parking problems. The solution should have the functionality to produce reports for analysis to feed into the annual CPZ programme 2. Establish way to centrally record & implement 	L. Morton L. Brooks I. Ransom	Sept/Oct 13	Amber	
12	Introduce a concessionary rate (£30) to resident permit holders with the most efficient vehicles (eg Tax Bands AB)	Encourage the use of more efficient vehicles in support of the council's environmental policies	<ol style="list-style-type: none"> 1. Introduce system changes with the functionality to identify tax banded vehicles via the DVLA and implement a permit charging structure. 	L Brooks	Jan 14	Amber	
15	Reduce the cost of weekly visitor permits from £28 to £20	Introduce a concessionary rate to assist resident visitors that are staying for longer periods.	Permit System Change	L Brooks	01/06/13	Green	Complete
16	On application provide a book of 10 visitor parking permits (1 hour) free to all household that have at least one resident parking permit holder	Support for those who rely on visitors	<ol style="list-style-type: none"> 1. Implement the process for the administration and delivery of the vouchers for this year. 2. Formulate system to ensure one booklet per household is recorded for this year 3. Establish the functionality of new parking system to record automatically for future years 	L Brooks	Jan 14	Amber	
17	On application provide a book of 10 visitor parking permits (1 hour) free to residents with a CPZ that are over 60 in receipt of council tax support and do not have a parking permit	Support for those who rely on visitors	<ol style="list-style-type: none"> 1. Establish entitlement per household via CTB systems. 2. Implement the process for the administration and delivery of the vouchers. 	L Brooks	30/05/13	Green	Complete
18	Provide carer permits free of charge	Support for those who care for vulnerable people	<ol style="list-style-type: none"> 1. Review the criteria and application process for 	L Brooks	01/06/13	Green	Complete

	phased out cashless roll out to be included in the parking specification	parking environment through contract service enhancements.	2. Agree Timescale for Delivery 3. Agree implementation plan with service provider	L Brooks	Sept/Oct 13	
37	All signs within existing CPZs to be reviewed to ensure they are consistent & clear	To provide clear and consistent signage	1. CPZ signs design guidance/policy 2. Update existing signs	I Ransom / L Brooks	Sept/Oct 13	Amber
					Sept/Oct 13	Amber

Recommendations not included on the Action Plan

Rec No	Recommendation	Responsible Person	Comment
1	Maintain a minimum turnout of 10% of households within the implementation area, below which the consultation will be deemed inconclusive.	I Ransom	Include in policy and web site information
2	Introduce CPZs where over 50% of residents (that vote) in the implementation area are supportive.	I Ransom	Analysis of consultation responses
3	Remove the additional Mayor and Cabinet decision-making process for results between 50% and 55%.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
4	Ensure consultation involves residents across a given area that are considered to be affected by both existing and potentially displaced parking pressure.	I Ransom	Consultation & Implementation Process documentation
6	Maximise flexibility where feasible by offering a menu of options for the operating hours of CPZs. The options available will depend on the parking attractors in the local area.	I Ransom	Scheme Design
8	Where significant parking problems are predicted as a result of developments a presentation of evidence and specific solutions will be considered on a case by case basis, to be approved by Mayor and Cabinet. Solutions may include residents being given a chance to influence the design of the CPZ, but not vote as to whether one will be implemented.	I Ransom	Recommendation Agreed by Mayor and Cabinet
9	Introduce a new charging model that is customer-focussed, offers affordable concessions to residents and visitors, and is supported by a strong policy rationale.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
10	The new parking permit charges will be frozen at the new levels until the 2015/16 financial year and reviewed annually thereafter to take account of financial pressures.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
11	Consult the public on any future charge increases that exceed inflation.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
13	Either, maintain the current flat-rate charging model at £120, or introduce a lower rate of £110 for the first resident parking permit by charging a higher rate of £150 for additional vehicles.	R Wilkinson	Flat Rate Charging model recommendation Agreed by Mayor and Cabinet
14	Introduce new scheme rules and a refunds policy governing the new permit charges.	R Wilkinson	Review of refunds policy only required if there is a move away from a flat rate price charging model
19	Maintain the current annual charge for a business parking permit (£500).	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
20	Maintain the current charges for car parking and on-street Pay and Display facilities.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
21	Maintain the implementation of free short-stay bays of 30-minutes near business hubs, but consider a longer duration of 1-hour in specific circumstances.	I Ransom	Scheme Design
22	Continue to provide Blue Badge Holders with a resident parking permit free of charge.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
23	Continue to facilitate the introduction of advisory bays in non-CPZ areas, but remove or convert advisory bays to mandatory bays in CPZ areas.	I Ransom	Scheme Design
26	Maintain the national scheme of a 20-minute period for loading or unloading items or other goods from the vehicle and maintain a 5 minute minimum observation period to ascertain whether this activity is being carried out before considering enforcement actions.	I Ransom	Scheme Design
28	Review the policy at least every three years.	I Ransom	Recommendation Agreed by Mayor and Cabinet
29	Authorise the Executive Director of Customer Services and the Executive Director of Resources and Regeneration to approve the final policy document in line with the recommendations in this report	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
34	Continue to work with schools to develop School Travel Plans to encouraging safe and sustainable travel for their staff, pupils and parents	I Ransom	Recommendation Agreed by Mayor and Cabinet
36	Where funding is available, new charging points for electric vehicles will be placed in locations that seek to serve the wider community	I Ransom	Recommendation Agreed by Mayor and Cabinet

Agenda Item 7

Sustainable Development Select Committee			
Title	Build the Lenox	Item	7
Contributor	Scrutiny Manager		
Class	Part 1 (Open)	Date	11 July 2013

1. Purpose

At its meeting in May, the Committee agreed to consider an item at its meeting on 11 July about the 'Build the Lenox' project. A Deptford community group is proposing to build a replica 17th century ship (the Lenox) on Convoys Wharf, in celebration of the area's maritime history. Information about the proposals is included in the appendices of this report.

2. Recommendation

The Committee is recommended to note the information provided in the appendices of this report and direct questions to representatives of the Build the Lenox project group at the meeting on 11 July.

3. Further implications

At this time there are no specific additional financial, legal, equalities, crime and disorder implications or environmental implications arising from the implementation of the recommendation in this report.

If you require further information regarding this report please contact Timothy Andrew (Scrutiny Manager) on 02083147916

Appendix A:

<http://www.buildthelenox.org/index.html>

The Lenox Vision

Our proposal is to build a replica 17th century warship, over a 7-10 year period, on the very site the original ship was constructed, as part of the Convoys Wharf redevelopment in Deptford, Lewisham.

Once the Lenox is launched and completed, we propose to moor her in the restored Great Basin in front of the Olympia Building which will become her home port.

We propose to support the creation of an interpretation centre at the site, the Deptford Dockyard Museum, which will focus on the history of the King's Yard as well as the wider history of Deptford.

We propose to work in partnership with educational and government agencies to create a skills and training programme as part of the Lenox construction scheme.

We propose to support the establishment of a marine enterprise zone in line with the requirement to create a viable use for the protected wharf.

We intend:

- to build a 17th century replica ship using a combination of traditional and modern methods and to launch it
- to use the ship and its construction as the central focus of a heritage tourist attraction at the site. Along with Sayes Court Gardens, this opportunity signifies perhaps the last chance for Lewisham, as a riparian borough, to make the most of its riverfront
- to establish a future role for the ship both at the site and in an ambassadorial capacity, attracting visitors to the area and representing Deptford and the UK on overseas voyages
- to provide a platform for cultural, historical and educational exploration through collaboration with academic, heritage and scientific groups
- to provide training in manufacturing and maritime skills through apprenticeship programmes

To do this, we need:

- an agreement with the developer to use part of the site to build the ship, ideally the Double Dry Dock.
- space for an interpretation centre and visitor facilities
- subsequent use of a suitable mooring for the ship at the restored Great Basin. Mooring her at this location will put the Olympia Shed in context and connect it to the river
- a commitment from the developer and Lewisham Council to provide safe, suitable access to the site for visitors during the construction phase

- a commitment from Lewisham Council to establish and develop a proper tourism strategy for the area, which will support and enhance the community-led projects such as the Lenox and Sayes Court Gardens, as well as the redevelopment of the site and the wider Deptford area
- to gain an understanding of the developer's planned phasing so that we can collaborate on our proposed timescales and construction programme to suit the site and afford the project the strongest chance of success

Some specific benefits (more details in the Lenox Vision)

Tourism

Building the Lenox at Convoys Wharf would create a tangible and undeniable link to the site's history that would have an immediate and lasting impression on visitors. With a ship in construction in the Double Dry Dock, or moored in the Great Basin, and the recreation of John Evelyn's Sayes Court Gardens nearby, the place-making aspirations of the redevelopment could be realised in a single stroke.

The projects will present an opportunity for Lewisham to create a new, cohesive tourism strategy, which focuses on the north of the borough. This will put Lewisham on the London tourist trail for the first time, a position strengthened by its proximity to the World Heritage site and the Cutty Sark at Greenwich.

There is a strong case for the history of the dockyard to be emphasised in the creation of an interpretation centre. This could be an annexe to the National Maritime Museum in Greenwich and the Museum of London Docklands. As well as those artefacts held by the Lewisham Local History Archive, there are a great many held in storage by the National Maritime Museum relating specifically to Deptford, which could bring the history of the site alive for local residents and visitors alike.

Regeneration

The project will have wider benefits of regeneration and rejuvenation, not just in the local area but also beyond. As well as contributing to the existing maritime cluster along this part of the Thames, the Lenox will become established as a viable and sustainable local business entity, contributing to the local economy and promoting volunteer and community inclusion. During construction, the use of sustainable materials will drive reforestation and responsible woodland management, and being a ship-building project will support the reinvigoration of UK maritime links and businesses.

Employment and training

Central to the Lenox Project is the opportunity to provide meaningful training and employment opportunities to local people, in collaboration with partner organisations in the area such as Lesoco, Greenwich Community College, Greenwich University and the Ahoy Centre. The chance to work on a live ship-building project which is also a visitor attraction represents a unique opportunity with exciting possibilities for learning and development.

Appendix B:

LONDON BOROUGH OF LEWISHAM

COUNCIL MEETING

26 JUNE 2013

**Question by Councillor Curran
of the Deputy Mayor**

Question

What progress has the Council made in supporting the proposals of Build the Lenox campaign?

Reply

Build the Lenox is a project to build a 17th century warship on the site of King Henry VIII's Royal Dockyard at Convoys Wharf Deptford.

Council officers have been in regular contact with the Build the Lenox group over the past two years and have met them to discuss their proposals. Officers have also sought to facilitate a dialogue between the group and the owners of the Convoys Wharf site, Hutchison Whampoa, about the potential to deliver the project and have discussed the project with the developer to try to identify an area of the site that could be used. Very early discussions have also taken place with the GLA regarding the potential for the project on the site.

Most recently officers met with the group in May 2013 following the receipt of their vision for the proposal to examine the document and provided comments at that meeting to ensure that proposals are suitably robust and look at all of the available options on the site.

Officers have expressed their general support for the project and opportunities it could bring to the area. There are outstanding issues to be resolved about the location within the site which might be used and the full costs and implications of all the options have yet to be fully appraised.

Agenda Item 8

Sustainable Development Select Committee			
Title	Select Committee Work Programme	Item	8
Contributor	Scrutiny Manager		
Class	Part 1 (Open)	Date	11 July 2013

1. Purpose

- 1.1 To advise Members of the Select Committee of the work programme for the municipal year 2013/14.

2. Summary

- 2.1 At the beginning of the municipal year, each select committee drew up a draft work programme for submission to the Business Panel for consideration.
- 2.2 The Business Panel considered the proposed work programmes of each of the select committees on 14 May 2013 and agreed a coordinated overview and scrutiny work programme. However, the work programme is a 'living document' and as such it can be reviewed at each select committee meeting so that Members are able to include urgent, high priority items and remove items that are no longer a priority.

3. Recommendations

- 3.1 The Select Committee is asked to:
- note the work programme and project plan attached at **Appendix B** and discuss any issues arising from the programme;
 - specify the information and analysis required in the report for each item on the agenda for the next meeting, based on desired outcomes, so that officers are clear on what they need to provide;
 - note the summary of forthcoming business, attached at **Appendix C**, and consider any business for further scrutiny.

4. The work programme

- 4.1 The work programme for 2013/14 was agreed at the meeting of the Committee held on 01 May 2013.
- 4.2 The Committee is asked to consider if any urgent issues have arisen that require scrutiny and if any existing items are no longer a priority and can be removed from the work programme. Before adding additional items, each item should be considered against agreed criteria. The flow chart attached at **Appendix A** may help Members decide if proposed additional items should be added to the work programme. The Committee's work programme needs to be achievable in terms of the amount of meeting time available. If the Committee agrees to add additional item(s) because they are urgent and high priority, Members will need to consider

which medium/low priority item(s) should be removed in order to create sufficient capacity for the new item(s).

5. The next meeting

The following reports are scheduled for the next meeting (10 September 2013):

Agenda item	Review type	Link to priority	Priority
Climate local	Standard item	Clean, green and liveable	Medium
Recycling contract	Performance monitoring	Clean, green and liveable	High

6. Legal implications

In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

7. Further implications

There are no financial, equalities, crime and disorder or sustainability implications arising from the implementation of the recommendations in this report. However, there may be further implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

8. Date of next meeting

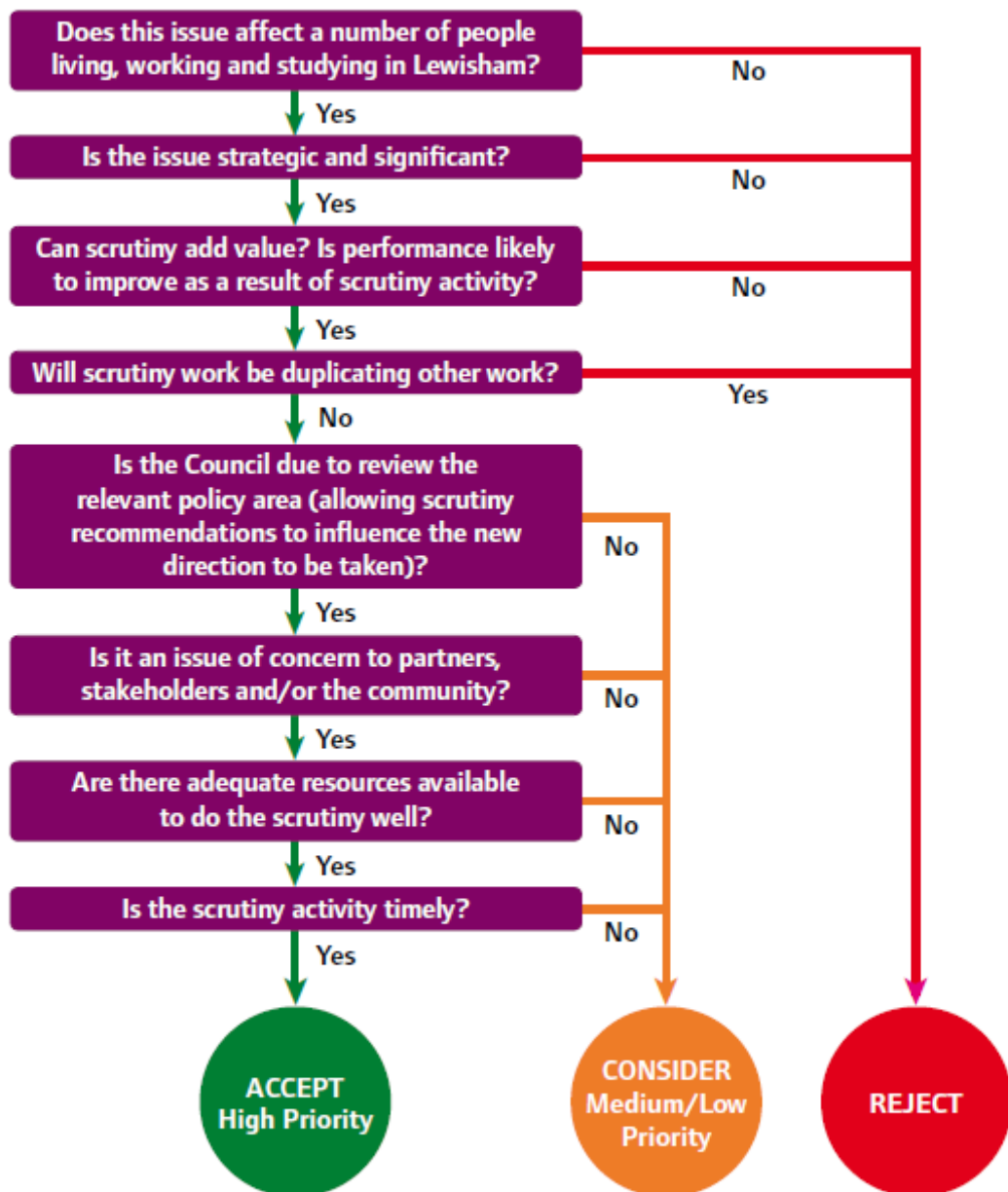
The date of the next meeting is Tuesday 10 September 2013.

Background documents

Lewisham Council's Constitution
Centre for Public Scrutiny: the Good Scrutiny Guide

If you have any questions about this report please contact Timothy Andrew (Scrutiny manager) on 02083147916

Scrutiny work programme – prioritisation process



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Sustainable Development Select Committee work programme 2013/14

Programme of work

Work Item	Type of review	Priority	Strategic Priority	Delivery deadline	01-May	22-May	11-Jul	10-Sep	31-Oct	10-Dec	04-Feb	12-Mar
Financial Inclusion Review	In-depth review	High	CP5	April	Response		Update					
Business development review	In-depth review	High	CP5	April	Report							
Emergency services review	In-depth review	High	CP4	September	Scoping							
Air quality action plan	Standard review	Medium	CP3	May								
Development management policies (Preserving Local Pubs)	In-depth review	High	CP3	May								
Parking policy monitoring and update	Performance monitoring	Medium	SCS4	July								
Recycling contract	Performance monitoring	Medium	CP3	July								
Climate local/Allowed solutions	Standard review	Medium	CP3	September								
Revenue budget savings proposals (14/15)	Standard review	High	SCS6	October								
Highways	Standard review	Medium	CP3	October								
Road safety and cycling	Standard review	Medium	CP3	December								
Update on Bakerloo line discussions	Standard review	Medium	CP3	December								
Plans for the extension of the DLR	Standard review	Medium	SCS4	December								
Parks and street trees	Standard review	Medium	CP3	February								
Implementation of the street lighting contract	Standard review	Low	CP3	2013/14								
Neighbourhood planning	Standard review	High	CP3	July								
Build the Lenox	Standard review	Medium	SCS6	July								

	Item completed
	Item ongoing
	Item outstanding
	Proposed timeframe
	Carried over from last year
	Item added

Meeting Dates:					
1) Wed	01-May	(Dsp: 23 Apr)	5) Thu	31-Oct	(D: 22Oct)
2) Wed	22-May	(Dsp: 14-May)	6) Tue	10-Dec	(D: 28Nov)
3) Thu	11-Jul	(Dsp: 02-Jul)	7) Tue	04-Feb	(D: 23Jan)
4) Tue	10-Sep	(Dsp: 29 Aug)	8) Wed	12-Mar	(D: 04Mar)

Shaping Our Future: Lewisham's Sustainable Community Strategy 2008-2020		
	Priority	
1	Ambitious and achieving	SCS 1
2	Safer	SCS 2
3	Empowered and responsible	SCS 3
4	Clean, green and liveable	SCS 4
5	Healthy, active and enjoyable	SCS 5
6	Dynamic and prosperous	SCS 6

Corporate Strategy 2008-11		
	Priority	
1	Community Leadership	CP 1
2	Young people's achievement and involvement	CP 2
3	Clean, green and liveable	CP 3
4	Safety, security and a visible presence	CP 4
5	Strengthening the local economy	CP 5
6	Decent homes for all	CP 6
7	Protection of children	CP 7
8	Caring for adults and older people	CP 8
9	Active, healthy citizens	CP 9
10	Inspiring efficiency, effectiveness and equity	CP 10



MAYOR & CABINET June 19 2013	
Title and details of Item	Directorate responsible
Main Grants Programme – Community Centres	Community Services
Response to London Safety Plan Consultation	Community Services
Response to Children and Young People Select Committee on Strengthening Specialist Provision	Children & Young People
Response to Healthier Communities Select Committee on the implementation of the recommendations of the Premature Mortality Review	Children & Young People
The Oakbridge Federation (Rangefield and Forster Park Federation)	Children & Young People
The Eliot Bank and Gordonbrock Primary Schools Federation.	Children & Young People
Revised Instrument of Government for Abbey Manor College.	Children & Young People
Adoption Reform Grant proposed allocation.	Children & Young People
Response to Housing Select Committee on the Select Committee Work Programme.	Customer Services
Response to Sustainable Development Select Committee on neighbourhood planning.	Resources & Regeneration
Management Report	Resources & Regeneration

Draft Financial Results (outturn) for 2012/13	Resources & Regeneration
One Oracle – Update on Shared Services	Resources & Regeneration
Future of the Ladywell Leisure Centre site: options for immediate and long term development	Resources & Regeneration

MAYOR & CABINET(CONTRACTS) June 19 2013

Title and details of Item	Directorate responsible
Building School for the Future Brent Knoll - Preferred Bidder Appointment	Resources & Regeneration

Council June 26 2013

Catford Regeneration Partnership Update.	Resources & Regeneration
Catford Town Centre Local Plan.	Resources & Regeneration
Adoption of Site Allocations Local plan.	Resources & Regeneration
Development Management Local Plan-Submission Stage	Resources & Regeneration
Statement of Community Involvement	Resources & Regeneration
Freedoms of the Borough	Resources & Regeneration
Friendship Link	Resources & Regeneration
Health and Well Being Board	Community Services

Overview & Scrutiny Business Panel July 2 2013

Contracts for Social Care and Health Services with Voluntary Sector Organisations to Support Carers for 2013 - to extend contracts for Carers Lewisham and FORVIL (Federation of Refugees from Vietnam in Lewisham)	Community Services
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Contracts Extension- Culturally Appropriate Day Care Service	Community Services
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Overview & Scrutiny Education Business Panel July 2 2013	
Contract Award (Delegated Authority) for works to enable temporary additional classes to be added at Brindishe Lee Primary School.	Children & Young People
Contract Award (Delegated Authority) for works to enable temporary additional classes to be added at Haseltine Primary School.	Children & Young People
Contract Award (Delegated Authority) for works to enable temporary additional classes to be added at Launcelot Primary School	Children & Young People
Contract Award (Delegated Authority) for works to expand Knights Temple Grove Academy	Children & Young People
Contract Award (Delegated Authority) for works to enable temporary additional classes to be added at St Michael's CE Primary	Children & Young People
Variation of Contract Award (Delegated Authority) for temporary additional accommodation at John Stainer Primary	Children & Young People

MAYOR & CABINET July 10 2013	
Title and details of Item	Directorate responsible
Request to defer admissions to the Deptford Park Primary School Resource Base.	Children & Young People
Generation Playclubs	Children & Young People
Inspection of the Fostering Service by Ofsted.	Children & Young People
New Instrument of Government for Beecroft Garden	Children & Young People

Appointment of Local Authority Governors	Children & Young People
Financial Survey	Resources & Regeneration
Capital Programme Update	Resources & Regeneration
New Cross Gate Healthy Living Centre Scheme	Resources & Regeneration
Lewisham Gateway - Land appropriation	Resources & Regeneration
Work and Skills Strategy	Resources & Regeneration
Military Covenant	Resources & Regeneration
New Homes Better Places	Customer Services
Beckenham Place Park – Consent to bid for funding	Customer Services

MAYOR & CABINET(CONTRACTS) July 10 2013	
Title and details of Item	Directorate responsible
Agree the selection/approval of (Fire, Asbestos & Water Hygiene) Risk Assessment Contract	Resources & Regeneration
Energy Company Obligation delivery partner procurement decision	Resources & Regeneration
Request for authority to Award a contract for the enlargement of John Stainer Primary from 1 to 2 FE to be delegated to the Executive Director, Resources & Regeneration	Children & Young People
Proposals for the use of the Mornington Centre 2013/14 (Academic Year)	Children & Young People
Reprocurement of the Learning Disability Framework Agreement - Phase 2 Appointment to the Framework	Community Services

Communities that Care Investment Fund 2013/4	Community Services
Young People Tier 2/3 Substance Misuse Service Contract Extension	Community Services
Adult Tier 2/3 Substance Misuse Service Contract Extension	Community Services
Passenger Transport Services Framework	Customer Services

Overview & Scrutiny Business Panel July 16 2013

Award of contract for building extension and associated civil works to Hither Green Crematorium	Customer Services
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Overview & Scrutiny Education Business Panel July 16 2013

Contract Award (Delegated Authority) for works to enable the expansion of Rushey Green Primary School.	Children & Young People
Contract Award for works to provide decant accommodation for Adamsrill Primary School.	Children & Young People

MAYOR & CABINET September 11 2013

Title and details of Item	Directorate responsible
Council Tax Reduction Scheme	Customer Services
Proposals for the school places programme 2014-2015	Children & Young People
Deptford Southern Housing Sites – results of section 105 consultation and Equalities Analysis process	Resources & Regeneration
Response to Public Accounts Select Committee: Managing Contracts Review	Resources & Regeneration
Catford – Town Hall site update	Resources & Regeneration

MAYOR & CABINET(CONTRACTS) September 11 2013	
Title and details of Item	Directorate responsible
Supporting People Contract Award Report.	Community Services
Personalised Care and Support Services for Children and Young People.	Children & Young People
Contract Award for works to enable the expansion of Adamsrill Primary School	Children & Young People
Personalised Care and Support Services for Children and Young People – Preferred Provider Framework	Children & Young People

Overview & Scrutiny Business Panel September 24 2013	
Family Intervention Project (FIP) Contract	Children & Young People
Award of the Council's insurance contracts	Resources & Regeneration

MAYOR & CABINET October 2 2013	
Title and details of Item	Directorate responsible
Parking Annual Report	Customer Services

MAYOR & CABINET(CONTRACTS) October 2 2013	
Title and details of Item	Directorate responsible
Contract Award for works to construct a Primary Phase at Prendergast Ladywell Fields College	Children & Young People

MAYOR & CABINET October 23 2013	
Title and details of Item	Directorate responsible

Complaints Annual Report 2012/13	Customer Services
Housing Supply and Demand	Customer Services
Management Report	Resources & Regeneration

MAYOR & CABINET December 4 2013

Title and details of Item	Directorate responsible
Management Report	Resources & Regeneration

MAYOR & CABINET(CONTRACTS) December 4 2013

Title and details of Item	Directorate responsible
Family Intervention Project (FIP) Contract	Family Intervention Project (FIP) Contract

MAYOR & CABINET March 5 2014

Title and details of Item	Directorate responsible
Management Report	Resources & Regeneration

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